04-May-2018

PPMP20009: Assessment 2 – Methodology assessment

Supplementary information about organisations

Hi everyone,

The following information is provided to complement the existing information about each organisation. This extra information will further help structure your discussion and your choice of project methodology for each organisation.

ORGANISATION A:

As already described, the organisation is wanting to develop markets in North and South America. To do this it needs to expand its manufacturing operations, particularly into Brazil. It is looking to first set up sales and marketing division and then establish a low-cost, high tech manufacturing plant. Staff will be on secondment for 6 to 12 months to help set up the new operations. As a result, the organisation requires speedy implementation of the project management methodology and establishment of a local project team.

ORGANISATION B:

The Company director of the organisation has indicated that she is concerned that the increase in projects being undertaken will increase financial risks for the organisation. As a result she wants a project methodology that suits staged risk assessment, allowing the organisation leadership team to review viability of each project at set stages before proceeding to the next stage.

ORGANISATION C:

This organisation provides financial services and advice in areas such as taxation, financial planning, fund management and retirement planning. Through internal promotion and professional development, the organisation has created a senior management team that is energetic, enthusiastic and highly motivated. They are always looking for new ideas to challenge the status quo in the organisation. They have been trained to operate with a continuous improvement mindset and will support any initiatives that will bring about holistic business improvement (productivity, employee morale, etc.). They are confident that their business processes are achieving good results but are looking for a methodology to improve their project performance.